



## **Memorandum of Cooperation**

This Memorandum of Cooperation (MOC) is signed by the following parties (hereinafter referred to as “the Parties”) on November 18, 2025.

### **National School of Public Administration Foundation**

Address: SAIS Área 2A, Brasília, Distrito Federal, Brasil, CEP 70.610-900

Authorized Representative: Betânia Lemos

Position of Authorized Representative: President of National School of Public Administration Foundation

### **China National Academy of Governance**

Address: No.100 Dayouzhuang, Haidian District, Beijing, China

Authorized Representative: Li Wentang

Position of Authorized Representative: Vice President of China National Academy of Governance

### **I. Objective**

In order to strengthen exchanges and cooperation, the Parties conclude this MOC based on the principles of equality, mutual benefit and win-win cooperation, in the hope of jointly establishing a long-term friendly and cooperative relationship.

### **II. Forms of Cooperation**

To implement this MOC, necessary activities will be carried out in the manner and at the time agreed by the Parties, which may include:

1. Organizing seminars and study visits.
2. Carrying out mutual visits between personnel of both sides.
3. Conducting joint research on topics of common interest.
4. Co-editing or exchanging books and periodicals.
5. Other ways of cooperation agreed by the Parties.





### **III. Applicable Laws and Regulations**

Activities carried out pursuant to this MOC must conform to the legislation, laws and regulations in force in China and Brazil. These activities are of the same nature as this MOC and do not create new legal rights and obligations.

### **IV. Funding Obligations**

Unless otherwise agreed in writing, this MOC does not create any financial obligations for the Parties. The Parties shall agree, in specific legal instruments, on arrangements that require financial expenditures according to the needs of specific cooperation projects that are adjusted pursuant to this MOC.

### **V. Dispute Resolution**

Any dispute arising out of or in connection with this MOC shall be resolved through friendly consultations between the Parties.

### **VI. Duration of the MOC**

This MOC shall remain valid for three years. Upon mutual consent of the Parties, this MOC can be automatically extended for the next three years. Either Party who intends to terminate this MOC is expected to notice the other Party six months in advance. Any amendment to this MOC shall be made in written form upon mutual consent of the Parties.

The termination of this MOC shall be preceded by an amicable agreement that seeks the implementation of previously planned or initiated projects.

### **VII. Publication**

The National School of Public Administration Foundation will publish, at its own expense, an extract of this MOC in the Official Gazette of the Brazilian Union, within the timeframe and in accordance with the rules established in Article 12, Section IV, of Decree No. 9,215 of November 29, 2017, and in Law No. 14,133 of April 1, 2021.





IN WITNESS WHEREOF, the National School of Public Administration Foundation and the China National Academy of Governance have signed this Memorandum of Cooperation on the date and at the place hereinafter referred to, in triplicate in Chinese, Portuguese and English, with all texts being equally valid. This MOC is intended to take effect upon its signature by the Parties.

This MOC is signed in Brasilia on November 18, 2025.

**National School of  
Public Administration Foundation**

President  
Betânia Lemos

Place of Signature: Brasilia

Date of Signature: November 18, 2025

**China National Academy of  
Governance**

Vice President  
Li Wentang

Place of Signature: Brasilia

Date of Signature: November 18, 2025